

# **Summary Presentation**







# **Background Information**

Stony Brook University

- September 2016: Stony Brook issues RFQ #16/17-031MC for "Comprehensive Property Development Services"
  - "Design, build, finance, operate, and maintain housing buildings (student, faculty, senior), associated quality-of-life facilities (dining, student services, retail, recreational, and other support spaces), and associated parking in a multi-phased development plan on land owned by the University and ground leased to the Developer."
  - "The University is seeking to deliver a **dynamic Campus Village** located on the University's Stony Brook site which includes **new** housing communities along with dining, recreation, parking, academic, and student support spaces."
- January 2017: RFQ responses received
- June 2017: Shortlist created
- September 2017 January 2018: Series of interviews with shortlisted teams
- February 2018: Gilbane-Provident team selected
- March 2018 August 2018: Predevelopment planning and feasibility analysis
- August 9, 2018: Presentation to SBU senior management
- August 13, 2018: SBU decision to move forward
- November 15, 2018: SUNY Trustees approval of resolution authorizing issuance of ground lease for Campus Village

A public-private partnership (P3) is a flexible, scalable platform through which the public sector partner can leverage private sector expertise and resources, and outsource key risks, in delivering needed facilities.

A P3 is "another tool in the tool box" that encourages creativity, helping define problem statements and craft corresponding business solutions.





## **Primary Team Members:**









### From Stony Brook University...

- Support the University's growing population
- Incorporate private sector innovation and efficiencies
- Deliver a dynamic Campus Village in a compact, pedestrian-friendly environment
- Support an inspiring and dynamic living/learning environment
- Leverage existing infrastructure
- Expand and utilize available open space
- Provide best overall value for the lifecycle of the facilities
- Create built-in flexibility and adaptability to accommodate future needs





- Sustainability
- Energy efficiency/independence
- Technology
- Innovation
- Discovery
- Advancement
- Diversity
- Community







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#### • Student Enrollment (AY 2017-18)

- 25,989 total students
- 17,364 undergraduate
- 8,625 graduate

#### • Student Housing (AY 2017-18)

- 30 traditional residence halls
- 23 apartment-style residence halls
- 10,204 students live on-campus
  - ✓ 8,989 undergrad (including 83% of freshmen)
  - ✓ 1,215 graduate

## Estimated Housing Needs

1,000 to 1,500 additional beds for students (undergrad & grad/professional) and faculty

#### Note

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For AY 2018-19, ~500 students in triples



# Aerial View of the Project Site







### **Initial Thinking – Flow & Adjacencies**





Potential to shift track & field eastward, gaining space for additional future expansion, if needed



Stony Brook University

- 1. Think broadly about what this public-private partnership can do.
- 2. Freshman housing is oversubscribed for AY 2018-19 (500 in triples).
- 3. Students (especially graduate/professional) are very price sensitive.
- 4. Consider height of buildings at Circle Road & facing Village of Stony Brook.
- 5. Consider aesthetics at campus edge (contemporary/traditional).
- 6. Provide retail that complements that in community.
- 7. Be mindful of limitations on sanitary sewer capacity.
- 8. Consider including faculty/alumni center?
- 9. Consider relocating commissary from H Quad?
- 10. Need for housing is real, given enrollment growth (actual/projected).
- **11.** Preserve access to athletic facilities.





# **Preliminary Program – Phase 1**



#### Factors that influenced evolution of program:

- Price sensitivity of graduate/professional students
- Current oversubscription of undergraduate housing
- Rethink student dining
- Opportunity to incorporate ancillary SBU uses

#### Program summary – Phase 1:

- Residential (3 buildings 145, 170 & 195 units)
- Resident-oriented retail (~20,000 SF)
- Commissary (relocated from H Quad)
- Faculty/alumni center

		Α	В	С	D	E	F	G
		Demand Summary / Unit Mix*						
		Graduate &	Graduate &	Graduate &			Total Units	
		Professional	Professional	Professional			Students &	Total Beds
		Students	Students	Students	SCGP Visiting	Undergraduate	Academic Fellows	Students &
		(2017 B&D Study)	(~5% increase)	(Reallocated)	Academic Fellows	Students	(C + D + E)	Academic Fellows
occ.	Studio (1-BA)	156	165	30	5	0	35	35
ЕO	1-BR (1-BA)	4	5	40	5	0	45	45
SINGLE	2-BR (2-BA)	46	50	70	10	0	80	160
SI	2-BR (1-BA)	96	100	110	0	0	110	220
occ.	1-BR (1-BA)	0	0	10	0	0	10	20
	2-BR (2-BA)	0	0	20	0	0	20	80
OUBLE	2-BR (1-BA)	0	0	40	0	0	40	160
DO	Suite (3-BR/2-BA)	0	0	0	0	160	160	960
		302	320	320	20	160	500	1,680

\* Subject to confirmation via independent housing demand study currently underway



#### **Conceptual Site Plan – Phase 1**





#### Building A – Ground floor program:

- Lobby/amenity (graduate/professional)
- Lobby/amenity (SCGP Academic Fellows; units directly above)
- Retail (resident-oriented)
- Faculty/alumni center
- Commissary (relocated from H Quad)

#### Building B – Ground floor program:

- Lobby/amenity (undergraduate)
- Retail (resident-oriented)
- Residential

#### Building C – Ground floor program:

- Lobby/amenity (graduate/professional)
- Retail (resident-oriented)
- Residential

#### <u>Notes</u>:

- Each building is six to seven stories total
- Upper floors of each building are residential
- Project to meet LEED "Silver" standard
- Prevailing wages to apply to on-site labor
- SBU to provide services such as RAs, security, etc.
- Future phase(s) to extend along both sides of promenade, in turn converting surface parking to structured



### **Conceptual Floor Plan – Building A, Ground Floor**



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#### **Conceptual Floor Plan – Building B, Ground Floor**



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**BUILDING B - GROUND FLOOR** 

## Conceptual Floor Plan – Building C, Ground Floor



PROVIDENT







Studio Apartment



One-Bedroom, One-Bathroom Apartment



Two-Bedroom, Two-Bathroom Apartment

**spector**group

Note: Washer/dryer only in SCGP Visiting Academic Fellow Units













Two-Bedroom, One-Bathroom Apartment

One-Bedroom, One-Bathroom Apartment (Double-Occupancy) Two-Bedroom, Two-Bathroom Apartment (Double-Occupancy) Two-Bedroom, One-Bathroom Apartment (Double-Occupancy)

spector group







Three-Bedroom, Two-Bathroom Suite (Double-Occupancy)

spector group



# **Objectives**:

- **1. Expeditious implementation** 
  - ✓ Comply with NYS Education Law
- 2. Transactional precedent
  - ✓ SUNY campuses at Buffalo State, Canton, Cobleskill & Purchase
- 3. Access tax-exempt bond market
  - ✓ Lower cost of capital
- 4. Alignment with SBU goals & mission
  - ✓ 501(c)(3) offers reinvestment & long-term value for SBU





#### **Preliminary Transaction Structure**





Note: 100% bond financing for project through Provident SPE, independent of Stony Brook University











### Path Forward



PLANNING	DESIGN	DEVELOPMENT	CONSTRUCTION	0 & M
<ul> <li>Partnering Session         <ul> <li>Vision: Articulated &amp; Shared</li> <li>Kick-Off &amp; Periodic</li> </ul> </li> <li>Master Plan         <ul> <li>Sector Plans &amp; Phasing Plan</li> </ul> </li> <li>Master Schedule</li> <li>Due Diligence             <ul> <li>Market/Feasibility Studies</li> <li>Legal Underwriting</li> </ul> </li> <li>Transaction Structure         <ul> <li>Ground Lease</li> <li>Concession Agreement</li> </ul> </li> <li>Financial Structure/Model         <ul> <li>Achieve Economic Balance</li> </ul> </li> <li>Viable P3 Program         <ul> <li>Appropriate Allocation of Risk</li> </ul> </li> </ul>	<ul> <li>Engage Stakeholders         <ul> <li>Internal &amp; External</li> </ul> </li> <li>Charrette             <ul> <li>Opportunities &amp; Concerns</li> <li>Kick-Off &amp; Periodic</li> <li>Programming</li> <li>Due Diligence                 <ul> <li>Physical/Environmental</li> </ul> </li> <li>Design (SD through CD)                     <ul> <li>"Early Release" Packages</li> <li>FF&amp;E Planning</li> <li>Communications Plan</li></ul></li></ul></li></ul>	<ul> <li>&gt; Project Agreements         <ul> <li>Transactional</li> <li>Financial</li> </ul> </li> <li>&gt; Capital Stack         <ul> <li>Tax-Exempt Debt</li> <li>Other</li> </ul> </li> <li>&gt; Entitlements &amp; Approvals         <ul> <li>SBU &amp; Local</li> </ul> </li> <li>&gt; Financial Close         <ul> <li>Phase-to-Phase</li> <li>&gt; Assess/Optimize</li> <li>Marketing/Leasing</li> <li>Can P3 Do Even More?</li> </ul> </li> </ul>	<ul> <li>&gt; Project Controls</li> <li>Scope</li> <li>Cost</li> <li>Schedule</li> <li>Quality</li> <li>&gt; MWBE Outreach</li> <li>Participation Goals</li> <li>&gt; Management</li> <li>"Early Release" Pkgs.</li> <li>Safety Program</li> <li>QA/QC Program</li> <li>BIM Coordination</li> <li>Monthly Reporting</li> <li>FF&amp;E Procurement</li> <li>&gt; Transition Planning</li> <li>Re-engage Stakeholders</li> </ul>	<ul> <li>"Finish Strong"</li> <li>Project Closeout</li> <li>Building Activation</li> <li>Commissioning</li> <li>Training</li> <li>Relocation Management</li> <li>Lessons Learned</li> <li>Phase-to-Phase</li> <li>Operations &amp; Maintenance</li> <li>Technology</li> <li>Sustainability</li> <li>Performance Standards</li> <li>Ongoing Communications</li> </ul>
Summary Presentation   December 12	2, 2018	21		Gilbane PROVIDENT







